

To: 'Stewart, Rob'[Rob.Stewart@PS-SP.GC.CA]; 'fergusonp@ottawapolice.ca'[fergusonp@ottawapolice.ca]
Cc: Hutchinson, Jeffery[Jeffery.Hutchinson@pco-bcp.gc.ca]
From: Beaudin, Marcel (OPP)[/o=OPP/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=Marcel.Beaudin]
Sent: Fri 2/11/2022 2:46:38 PM (UTC-05:00)
Subject: RE: Urgent Consultation
Engagement Proposal (003).docx

Good afternoon attached is a few considerations for the proposal. It is the opinion of D/Chief Ferguson that the letter go to her and she will ensure the letter is disseminated to the proper people within her organization for action.

She is included in this correspondence.

Respectfully,
Marcel Beaudin

From: Stewart, Rob [mailto:Rob.Stewart@PS-SP.GC.CA]
Sent: 11-Feb-22 10:40 AM
To: Beaudin, Marcel (OPP) <Marcel.Beaudin@opp.ca>
Cc: Hutchinson, Jeffery <Jeffery.Hutchinson@pco-bcp.gc.ca>
Subject: RE: Urgent Consultation

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As discussed, for your review and comments. Trying to keep it simple! Note that I dropped your last bullet point, as I do not think the government would want police to be making public the commitment.

Rob Stewart
Deputy Minister / Sous-ministre
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Note: this email account is monitored

From: Beaudin, Marcel (OPP) <Marcel.Beaudin@opp.ca>
Sent: Thursday, February 10, 2022 4:54 PM
To: Stewart, Rob <Rob.Stewart@PS-SP.GC.CA>
Subject: FW: Urgent Consultation

As promised from our brief meeting.

Here are some considerations some of which we have spoken of:

- ▽ Police should be working within the National Framework/Measured Approach (resources attached)
- ▽ Due to multiple agencies/organizations involved in the response to the demonstration, there is confusion internally within policing about what police are trying to achieve
 - There is opportunity to alleviate this by the Command structure realignment
- ▽ Demonstrator Considerations
 - Identifying leaders who are compliant and have the ability to lead people from the protest.
 - Police liaison, such as the PLT, play a key role in helping organisers, at the local level, identify these people and aid them in keeping the protests lawful, peaceful and safe if that is the organisers goal. During this period police focus on conducting law enforcement, whenever possible and practicable, to re-assure the general public and protesters. **In Ottawa specifically, police have identified several leaders who are willing to engage with police.**
- ▽ Governmental Considerations
 - **Police are unable to solve the underlying issues.** There is very limited capacity for police to solve this situation, without some movement by government to allow demonstrators to have a “win” of sorts.

- Recent rail line blockades and pipeline protests saw face to face meetings with government officials **providing an exit strategy** for the majority of demonstrators, which left the fringe/extremist elements isolated with diminished support.
 - While it may not provide an immediate solution and may ultimately be a check box of sorts, it creates a much better operational climate for the majority to move on and police to deal with criminality from fringe elements.
 - During this period it is also an excellent time to deploy police liaison resources in sufficient numbers to talk to protest participants about the potential consequences of their actions, identify the leaders of the movement and their motivations, while providing time and space to plan, if required.
- ▽ Exit Strategy Considerations
- Explore non-policing conflict resolution options - Any enforcement action will likely result in sympathetic protests/blocks of roads.
 - Perhaps a health Canada official address the science that Omicron numbers have, it will likely relieve the pressure, and the passion to remain might dwindle.
 - Would a meeting with government officials assist? Could Liaison officers provide proof (email?) to leaders that if they denounce ongoing actions in Ottawa they will meet with government officials? Have police issue warnings that anyone left demonstrating unlawfully, unpeacefully or unsafely will be arrested and or charged.
- ▽ Success for Police
- **Local issues may have national or international impacts** – if enforcement is not done in a thoughtful manner there may be larger impacts elsewhere
 - This is bigger than the situation in Ottawa, coordinated police **messaging and action should occur in a unified manner**. Police are often bound by services and borders, while demonstrators are not
 - Set demonstrators up for success
 - Ensure to keep police leaders informed
 - **Provide proactive messaging to control policing narrative** – throughout the cycle of conflict
 - **Exhaust all ability for effective communication** with demonstrators prior to enforcement
 - Have police leadership body issue media and liaison messaging regarding steps and actions taken within the measured approach, and outline arrest considerations prior to enforcement.

Respectfully,

Marcel Beaudin
[REDACTED]

From: Stewart, Rob [<mailto:Rob.Stewart@PS-SP.GC.CA>]
Sent: 10-Feb-22 7:46 AM
To: Beaudin, Marcel (OPP) <Marcel.Beaudin@opp.ca>
Subject: Urgent Consultation

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M. Beaudin,

I am the Deputy Minister of Public Safety. I got your name from the Commissioner of the OPP via the Commissioner of the RCMP. I'm told you are here in Ottawa working on the case. I would very much appreciate the opportunity to consult you on federal-level engagement with the protestors, so I can provide informed advice to Ministers. Would you be available for a short conversation this morning? Thanks in advance.

Rob

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